

What is the CDP delivery plan?

A requirement for all Combating Drugs Partnerships (CDPs) across the country is to produce an accompanying delivery plan.

This document sets out Tower Hamlets CDP's delivery plan for 2024-25, covering work supporting the three national pillars and local priorities set out opposite.

What is reproduced here is a summary of the activity for the year held by the CDP subgroups responsible for delivery against each national pillar and identified in their local action plans, together with the partners responsible for delivery of the workstream.

The detailed action plans are dynamic documents held by these subgroups and reviewed as part of their governance. As you will gather from the activity listed on the following pages, this is a challenging, complex area supported by many different partners. Tower Hamlets CDP will use these plans to monitor progress against the CDP strategy, consider where workstreams or emerging issues may require further action members and provide the necessary coordination for the many interconnected elements of the challenges surrounding substance misuse.

CDP Priorities

1. Break drug supply chains

Break the cycle of exploitation



Help people leave drugs behind



Reduce visible drug dealing and drug use



Support MPS Drugs Action Plan to tackle drug supply



2. Deliver a world-class treatment and recovery system

Streamline access and routes through services



Improve effectiveness of treatment



Settings that sustain recovery



Enhance Harm Reduction provision



3. Achieve a generational shift in the demand for drugs

Promote awareness and where to find help



Target specific substance-misuse harms



Stop problematic substance misuse before it begins





1. Breaking drug supply chains

PRIORITY	OBJECTIVES	ACTION/ELEMENTS	RESPONSIBLE AGENCIES
Break the Cycle of Exploitation	Identify and intervene with victims of exploitation	 Establish Cuckooing pathway to support vulnerable residents Deliver targeted support for the most vulnerable women in the borough Reprocure prostitution support (MOPAC funding dependent) Deliver 'Chemsex' pathway with provision for men involved in survival sex in alliance with London Friend (Antidote) and MOJ 12-month sponsored project Deliver targeted support and intervention for children at risk or who have been harmed through Exploitation and Harm outside the Home Deliver training to partners and schools including teachers and pupils to increase awareness of exploitation and Harm outside the Home, including sharing best practice 	 Metropolitan Police Service (MPS) LBTH Criminal Justice (CJ) Substance Misuse VAWG RESET Adult Social Care (ASC) services Turning Point LBTH Children's Exploitation Service
	Take a whole- person approach to criminal justice and enforcement responses with appropriate options for individuals from marginalised communities	 Retain Somali-speaking recovery worker to deliver targeted support DWP peer mentoring programme Increase visible recovery through the Build on Belief (BoB) service 	 Turning Point RESET London Borough of Tower Hamlets (LBTH) Substance Misuse services

PRIORITY OBJECTIVES	ACTION/ELEMENTS	RESPONSIBLE AGENCIES
Strengthen diversion across the system	 Greater use of drug-testing on arrest Greater use of out of court disposals Identify funding to reinstate court diversion scheme for buyers of sex Awareness-raising sessions within MPS induction Provide custody intervention coaches in Police Custody Suites (including Bethnal Green) to divert 18-24 year olds away from drug-related crime Use of NOx pathway via Queen Mary to support diversion Training needs analysis for Adult Social Care (ASC) staff Provide training for all ASC staff on substance misuse awareness Joint training with Children's Services on Child Impact Assessment and Substance Misuse open to all professionals working with children Co-location of RESET treatment and ASC workers Alternative treatment methods and engagement of drug dependent alcohol dependent men in prison Provide greater levels of engagement for prison leavers Monitoring and evaluation of life coaching and female diversion service Review Project ADDER (Addiction, Diversion, Disruption, Enforcement and Recovery) workstreams and SSMTRG funded projects following decision on funding 	 MPS Probation Service Bounce Back LBTH ASC CJ Substance Misuse Team Crime Reduction Team RESET Turning Point

PRIORITY	OBJECTIVES	ACTION/ELEMENTS	RESPONSIBLE AGENCIES
Help People Leave Drugs Behind	Giving people a second chance and reduce reoffending	 Increase employment training and education offers to support for recovery Provide regular open wellbeing events for target cohorts Attend resident meetings to drive up referrals from approved premises and supported housing Delivery of City & Guilds digital assurance badges Provide online bitesize courses through partnership with Learning Curve Employer lunch and learn sessions to challenge perceptions and provide more opportunities Mentor scheme for those in custody by screened residents Recovery elements managed through System Improvement Group workplan 	 LBTH ASC Reset Recovery Service Bounce Back Turning Point
	Strengthen post-release follow-up and support	 Work with referrals to provide one-to-one social work interventions, supported placements and paid employment Work with Pentonville, Thameside and Wandsworth prisons to offer more engagement opportunities prior to release Through the Gate programme to increase take-up of engagement offer To achieve the OHID regional target for Continuity of Care Evaluate and monitor naloxone on release scheme Provide Buvidal continuity of care treatment option while in custody 	 LBTH ASC, Bounce Back Turning Point LBTH Criminal Justice Substance Misuse RESET
	Provide accommodation options to support recovery and avoid reoffending	 CAS3 scheme with HMPPS / St Giles to provide guaranteed housing placement 84 days post-release Continue to use LBTH Housing First scheme to support those with the most complex needs Targeted work with homeless clients in prison to ensure accommodation options post-release Community housing clinics to offer bespoke pathway for LBTH remand clients 	Turning PointLBTH Homelessness services

PRIORITY	OBJECTIVES	ACTION/ELEMENTS	RESPONSIBLE AGENCIES
Reduce visible drug dealing and drug use	Tackle hotspots for open space street market dealing	 Social care interventions to reduce street presence, substance consumption and anti-social behaviour Implement our new tasking model aligned with MPS tasking to address hotspots as they occur Increase uniformed presence in the borough through the expansion of the THEOs service to deter drug related crime and ASB Expansion of CCTV to address drug related crime and ASB in council estates (capital bid dependent) Establish dedicated drugs unit to respond to community-identified hotspots Launch of Mayor's anti-crime and disorder taskforce to coordinate front facing community safety resources with a focus on tackling drug related crime and ASB Hostel Relationship Manager work with Hostel management and service users to address drug related crime and ASB near hostels 	 LBTH Community Safety Criminal Justice Substance Misuse MPS
	Shutting down illegal premises (Cannabis Cafes, Khat dens, etc.) as soon as they appear	 Engaging, providing advice and harm reduction support during closure activity Build closer ties between partners and communities to identify premises earlier and shut illegal premises as soon as possible 	 MPS LBTH Criminal Justice Substance Misuse LBTH Drug Unit Safer Neighbourhood Board
	Improving our use of community intelligence	 Utilise partners such as IOM, DIP Team and partnership forums to improve gathering and response to community intelligence Deliver community engagement plan including women's safety walks for all wards in the borough Detached team to engage and identify children in the community who may be at risk of exploitation 	 Prison services LBTH DIP Community Safety LBTH Drugs Unit MPS LBTH Young Tower Hamlets

PRIORITY	OBJECTIVES	ACTION/ELEMENTS	RESPONSIBLE AGENCIES
Support the MPS Drugs Action Plan	Strengthen co-working between the council and police to tackle engrained drug-related issues	 Continue to support delivery of Operation Continuum, our policeled, collective partnership response to the crime, ASB and violence associated with street-based drugs Management of LDIS (London Drug Information System) – the system through which partners share and assess up-to-date drug information or intelligence. Ensuring maximised opportunity with Clear Hold Build sites where ADDER can link the various stages through collaboration with the CPD, encouraging a 3P approach to drug demand in addition to focussing of the pursuit of offenders concerned in supply, trafficking and possession. Novel work is starting within ADDER to identify, and index, the most vulnerable offenders in respect of drug dependency. This will allow a diversionary approach in addition to use of CJ powers. Roll out of the new Met Voluntary Referral app. This gives officers the ability to offer treatment referrals directly outside of any CJ powers, improving options where those seeking assistance come to police attention 	 MPS LBTH Community Safety

2. Deliver a World-class Treatment and Recovery System

PRIORITY	OBJECTIVES	ACTION/ELEMENTS	RESPONSIBLE AGENCIES
Increase overall treatment capacity to increase numbers accessing treatment	Increase core treatment capacity and treatment options	 Develop Workforce Recruitment & Retention Plan for treatment system Complete capacity and demand review of assessment, prescribing and case management resource Review current treatment pathways Monitor and ensure compliance with CGL recovery plan to meet contract requirements Develop a SSMTRG 24-25 plan to address gaps 	LBTH Substance Misuse commissioningRESET
	Meet continuity of care targets by increasing number of prison release clients accessing treatment	Review caseloads and KPIs across commissioned and non- commissioned services	 LBTH Substance Misuse CJS Adults CYP RESET Safe East
	Take action to increase numbers of young people (under 18) in treatment	 Implement weekly structured treatment checks Review data recording process to ensure all service users and contacts are being captured Refresh communication offer through a review of council and provider websites Review and refresh referral pathways to increase service visibility and engagement Introduce Drug Use Screening Tool (DUST) and training 	 LBTH PH Children and Families Safe East Managed through Safe East Turnaround Plan
	Ensure our data is capturing the right activity	 Data leads to review recovery service data CGL audit of treatment system data Actions from reviews taken forward to address gaps 	LBTH PerformanceSafe EastRESET

PRIORITY	OBJECTIVES	ACTION/ELEMENTS	RESPONSIBLE AGENCIES
Improve Quality and Effectiveness of Treatment System	Develop and oversee longer-term system redesign	 Jointly review and design a new treatment system through coproduction Build capacity and imbed governance structures to manage performance and develop services. Increase partnership working and joint commissioning activities across the local authority. Commission equitable and culturally competent services 	 LBTH Substance Misuse commissioning LBTH CJS LBTH Homelessness commissioning LBTH ASC LBTH Children & Families
	Improve partnership working and integration	 Develop and monitor a local performance dashboard Evaluation of 2023-24 Supplementary Substance Misuse Treatment Grant (SSMTRG) projects Provide additional resource to CGL which supports the delivery of the system improvement plan through a Partnership Lead for 12-months Develop peripatetic treatment and recovery services within hostel and MH accommodation Action plan improving partnership working with primary care, including surgery visits, alcohol interventions, and training Imbed integration and co-location between Criminal Justice and Treatment services to deliver services in partnership. 	 LBTH Public Health (PH) Performance Criminal Justice Service RESET GP Care Group
	Improve pathways into services and user experience	 Conduct mapping and produce improvement recommendations for pathways into treatment for marginalised groups Produce marketing materials targeting alcohol and non-opiate use Review and refresh external communications plan Develop and launch a local Common Assessment Tool 	 System Improvement Group members LBTH PH commissioning RESET
	Increase service user involvement and peer led provision	 Recruit System Wide Co-production and Service Involvement Lead Establish System wide Service User Involvement Forum Expand RESET peer mentoring scheme 	LBTH Substance Misuse commissioningRESET

Combating Drugs Partnership Annual Delivery Plan 2024-2025

PRIORITY	OBJECTIVES	ACTION/ELEMENTS	RESPONSIBLE AGENCIES
Enhance Harm Reduction Provision	Embed learning from deaths	Review and refresh LDIS processesReview and refresh DAARD processes	 LBTH Substance Misuse commissioning
	Enhance targeted outreach and engagement activities including peer lead initiatives'	 Conduct mapping and produce improvement recommendations for children, families, and significant others affected by substance misuse Explore co-location and integration of workers on Think Family, Hidden Harm and offer training Strengthen Service Level Agreements, e.g. around transition to adulthood Introduce a Peer-to-Peer Naloxone Programme Build partnerships with the Release Harm Reduction Hub to increase needle exchange provision and introduce novel synthetic drugs testing strips THEOs trained to carry and use Intranasal Naloxone 	 LBTH Substance Misuse commissioning RESET East London Foundation Trust (ELFT) Safe East Release LBTH Community Safety
	Increase take up and success of residential rehabilitation opportunities	 Deliver information and training for accessing T4 treatment Review panel membership to including Young People and MH Providers. Increase number of placements on offer to 50 Develop emergency placement pathways Develop aftercare opportunities including pathways into stable accommodation. 	 LBTH Substance Misuse commissioning RESET LBTH Housing & Homelessness
	Greater focus on Physical Health provision	 Encourage take-up of GP physical health checks for substance-using patients 	GP Care Group
	Reprocure services expiring in the next 12 months	 Needle exchange supplies (Orion) - 14/11/24 Clinical waste collections (PHS group) - 21/05/24 Pharmacy Needle Exchange - 31/03/24 Drink Coach - 31/03/24 Specialist midwife - 31/03/24 	LBTH Substance Misuse commissioning

PRIORITY	OBJECTIVES	ACTION/ELEMENTS	RESPONSIBLE AGENCIES
Improve Quality and Effectiveness of Recovery Services	Develop and launch a culturally specific recovery service	 Conduct a review of current pathways Engagement and co-production with residents Secure a premise for the service Develop service specification, commission and mobilise service Develop referral pathways and partnerships 	 LBTH PH Substance Misuse commissioning LBTH Capital Delivery Team
	Improve cultural competency of Treatment and recovery system	 Roll out action plan on partnerships and co-location with voluntary sector community organisations Develop faith based mutual aid groups Refresh information and marketing resources ensuring accessible in key languages including Somali & Bengali Deliver training around cultural competency and reaching under-served groups to all treatment and recovery staff Produce workforce plan including recruitment of staff which reflect local demographics 	LBTH PHSubstance Misuse commissioningRESET
	Improve Recovery services and pathways from treatment	 Expand and embed visible recovery in treatment and recovery services Develop Enhanced choices in the Recovery Service Deliver additional weekend and evening recovery groups Develop a suite of recovery groups targeted at Criminal Justice clients 	LBTH Substance Misuse commissioningRESET

3. Achieve a Generational Shift in Demand



PRIORITY	OBJECTIVES	ACTION/ELEMENTS	RESPONSIBLE AGENCIES
Promote awareness of harms and where to find help	Provide a whole setting health promotion offer for 5-19 year olds that increases awareness of the risks and consequences of substance misuse, including: Primary Education Secondary Education Community settings	 Agencies providing a range of health promotion in primary and secondary schools (including alternative education settings, special schools and Home Educated) Deliver a single holistic service for children aged 5-19 (25 with SEND) through the new Children and Young People Health and Wellbeing Service (CYPHWS) Align schools' PHSE offer and CDP partners messaging Deliver Young Tower Hamlets awareness events Utilise intelligence and insight from ECHO (part of the new CYPHWS) to co-produce and deliver a service offer that meets the identified needs of children and young people in schools and community settings 	 LBTH CYP commissioning Public Health Childrens Services Safe East Young Tower Hamlets
	Sharing information with Tower Hamlets residents more effectively and consistently	 Continue to use messaging channels to raise awareness of changes to pathways following service review Review co-production projects following completion to ensure they are closing the loop and providing final updates Young Tower Hamlets to create awareness of the choices and consequences of substance use through Safe space youth centres, participation and detached work providing information, advice and guidance (IAG) including workshops to young people and signposting to relevant agencies within the partnership for those who require additional support. 	Safe East,Young Tower Hamlets

PRIORITY	OBJECTIVES	ACTION/ELEMENTS	RESPONSIBLE AGENCIES
Targeting specific substance misuse harms	Address gaps in our awareness offer	 Use the Adolescent Partnership Group to coordinate analysis of specific gaps in our awareness activity Launch Drug Use Screening Tool to support directing young people to a single place for information Consider under-11 offer and whether need should be addressed via commissioning CDP comms plan to bring together wider substance misuse awareness communications activity 	 Adolescent Health Working Group Child Health Working Group Safe East CDP comms lead/s
	Take action on alcohol	 Using the Late Night Levy to provide welfare and vulnerability Training Intelligence-led police patrols and Street Pastor patrols tasked by Licensing Enforcement Forum to address Late Night Licence trade in Tower Hamlets. Use recommendations from CLeaR analysis to agree actions on intervention Deliver Public Health Campaigns including on Alcohol awareness and Stoptober 	 LBTH Trading Standards & Licensing Public Health (PH) Healthy Adults Safe East
	Tackling NOx use in the borough	 NOx Prevention Awareness Campaign and workshops with young people in the borough Continue to develop response, evidence base and build links to vitamin B12 deficiency hospital pathway via Queen Mary's Improve the clinical care pathway and clinical coding for patients with nitrous oxide related harm in local hospitals 	LBTH Criminal Justice
	Targeted engagement with young people	 Work with high risk-cohorts via Alternative Education and other settings to support early identification of at-risk young people Young Tower Hamlets programmes to equip young people to respond to emergencies e.g. someone shot or stabbed as a result of drug-related violence 	Young Tower HamletsSafe East
	Develop awareness and support pathways for Chemsex users	Work through newly established Chem Sex working group to coordinate a system-wide response	LBTH Substance misuse

PRIORITY	OBJECTIVES	ACTION/ELEMENTS	RESPONSIBLE AGENCIES
Stop problematic substance misuse before it begins	Giving young people access to high quality, evidence driven care	 Expand Health Spot holistic support offer with CAMHS, Safe East and NOx pathway links Mental Health commissioners to recommend ways to embed THRIVE model within services Co-locating substance misuse worker at Family Hubs Offer health assessments via Youth Justice Nurse 	 LBTH MH clinical and commissioning leads PH Youth Justice Community engagement services
	Consider partnership response to early years approach and correlated factors	 Map children and family mental health initiatives Review work with substance misusing parents across the system with recommendations 	LBTH Public HealthChildren and FamiliesGP Care Group
	Provide pathways for young people transitioning between young people's services and adult substance misuse services	 Address gap with respect to needs of 18-24 year olds via service redesign in Treatment and Recovery plan Develop services and pathways for 19- to 25-year-olds who use substances. 	System Improvement Group
	Sustain high quality of treatment options for children in the youth justice system	 Specialist Nurse roles in Youth Justice Service will support children via health assessments, referrals into Safe East (for both health promotion and Tier 2 and Tier 3 support) with follow-ups. 	Safe East,LBTH Youth Justice Service
	Improve the range and nature of preventative interventions in relation to alcohol	Conduct a CLeaR analysis with recommendations	LBTH PHSubstance Misuse services
	Policing for Prevention	 Adolescent Partnership Group (APG) to support diversionary work and development of alternatives held in Breaking Supply Chains plan 	MPSAll APG members
	Align preventative approaches between CDP members and acute services	 Promote greater links between safeguarding colleagues and hospital reps to increase alignment of our approaches 	Safe East,Acute sector partners



More information

If you know someone who is over 18 and in need of support in relation to substance misuse, please contact Tower Hamlets drug and alcohol support services using the information below:

020 3889 9510

reset.towerhamlets@cgl.org.uk

Any adult living in Tower Hamlets can make a referral online at:

www.changegrowlive.org/reset-treatment-recovery-support-service/referrals

A specialist confidential service exists for young people aged 10-19 years who are misusing drugs and/or alcohol. All referrals must have the young person's consent. For more information please use the following contact details:



020 3954 0091



compass.tower ham let syphws @ nhs.net

For more information you can visit:



www.compass-uk.org/services/ tower-hamlets-compass-safe-east

If you are concerned about someone sleeping rough in Tower Hamlets, you can call:



020 7422 6752

or contact:



www.streetlink.org.uk

to connect you with Outreach services in your area.